

**Harbor Business Services, Inc.  
aka Diamond Community Management**

**Balance Sheet**  
CW Division 12 STEP Association  
March 2018

		<b>Balance</b>
<b>Assets</b>		
1082	CW Division 12 STEP Assoc. Op Acct	22,085.19
1083	CW Division 12 STEP Assoc Reserve A	62,829.85
<b>Total Assets</b>		<b>84,915.04</b>
<b>Liabilities &amp; Capital</b>		
2020	Prepaid Assessments	5,816.00
	<b>Total Liabilities</b>	<b>5,816.00</b>
3000	Retained Earnings	83,573.10
3999	Current Year Earnings/Loss	(4,474.06)
	<b>Total Capital</b>	<b>79,099.04</b>
<b>Total Liabilities &amp; Capital</b>		<b>84,915.04</b>

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**Operating Statement (Budget vs. Actual)**

CW Division 12 STEP Association

March 2018

	Actual	Current Month Budget	Variance	Actual	Year To Date Budget	Variance
<b>Revenue</b>						
4000 Dues Assessment	7,224.00	7,070.00	154.00	21,108.00	21,210.00	(102.00)
4160 Interest Income	5.33	0.00	5.33	15.47	0.00	15.47
<b>Total Revenue</b>	<b>7,229.33</b>	<b>7,070.00</b>	<b>159.33</b>	<b>21,123.47</b>	<b>21,210.00</b>	<b>(86.53)</b>
<b>Operating Expenses</b>						
5010 Management Fees	(500.00)	(500.00)	0.00	(1,500.00)	(1,500.00)	0.00
5130 Postage	0.00	(5.00)	5.00	0.00	(15.00)	15.00
5190 Administrative Expenses	0.00	(18.75)	18.75	0.00	(56.25)	56.25
5200 Maintenance & Repair	(1,352.25)	(772.42)	(579.83)	(2,846.76)	(2,317.26)	(529.50)
5220 Grounds Maintenance	0.00	(20.83)	20.83	0.00	(62.49)	62.49
5300 Electricity	0.00	(29.17)	29.17	(129.37)	(87.51)	(41.86)
5315 Sewer Expense	(10,938.02)	(11,054.33)	116.31	(20,946.40)	(22,108.66)	1,162.26
5441 Taxes Preparation	(175.00)	0.00	(175.00)	(175.00)	0.00	(175.00)
5570 Website	0.00	(14.17)	14.17	0.00	(42.51)	42.51
<b>Total Operating Expenses</b>	<b>(12,965.27)</b>	<b>(12,414.67)</b>	<b>(550.60)</b>	<b>(25,597.53)</b>	<b>(26,189.68)</b>	<b>592.15</b>
<b>Net Income (Loss)</b>	<b>(\$5,735.94)</b>	<b>(\$5,344.67)</b>	<b>(\$391.27)</b>	<b>(\$4,474.06)</b>	<b>(\$4,979.68)</b>	<b>\$505.62</b>